

## **BOARD MINUTES**

Board meeting date: Location:		019 11.30am - 3.30pm Penola War Memorial		
Acknowledgement of Country	ancestral land the deep feelir people to cour	ple visiting/attending from	day. We acknowledge ationship of Aboriginal to the cultural authority of	
Members: Chair: Gran Anne	t King (GK) 9 Johnson (AJ)	Glenn Brown (GB) Kerri Reilly (KR)	Lindy Cook (LC) Andrew Saies (AS)	John Irving (JI)
Ngaire Buch Paul Bullen Kristen Cap Hannah Mo Dr Jose Pol	(PB) ewell (KC) rrison (HM)	Executive Director of Chief Finance Officer, Regional Quality, Risk	, Limestone Coast Local F < & Safety Manager, Lime	estone Coast Local Health Network
Secretariat: Angela Mille	er (AM)	Director, Governance	& Planning, Limestone C	oast Local Health Network

## Apologies: Pam Schubert (PS) A/Director of Nursing & Midwifery, Mount Gambier & Penola

1.	MEETING OPENING	
Item		Discussion
1.1	Acknowledgement of Country	KR provided the Welcome to Country.
1.2	Apologies	An apology was provided by Pam Schubert, A/Director of Nursing & Midwifery, Mount Gambier & Penola.
1.3	Introduction	GK provided an introduction to the first meeting held at Penola War Memorial Hospital and the promotion of 'Pink up Penola' to support breast cancer awareness and research.
1.4	Director Conflict of Interest Disclosure	Nil conflicts of interest disclosed.

1.5	Confirmation of previous meeting minutes & actions	The minutes of the Governing Board meeting held on 30 September 2019 were confirmed as a true and accurate reflection of the meeting.
		<b>ACTION</b> : Add 'Topic/Issue of the Month' back on the agenda.
2.	LIMESTONE COAST CEO REPORT	
2.1	CEO Report a) General Update	The CEO Report was noted and updates provided on the Service Level Agreement (SLA), Management Oversight Committee (MOC), the successful implementation of the Electronic Medical Record (EMR) – Sunrise in outpatients and consulting, Millicent Service Planning (local planning in addition to the Statewide Planning), the positive results of the National Disability Insurance Scheme (NDIS) Accreditation and upcoming accreditation in December under the new standards. Confirmation was given that the recruitment for the role of Executive Director Medical Services had been successful with a commencement date of 6 January 2020.
		An update was provided regarding the release of the StandardsWise report and the LHN implementation plan including correspondence to all aged care residents, families and carers and the availability of the action plans on the website.
		Clinical Coding was discussed along with the positive impact of EMR, the bi-annual audits and actions to ensure coding is accurate and optimal. The 'Write it Right' free web-based application was also discussed.
		<b>ACTION</b> : The 'Write it Right' web-based application is to be promoted to all medical staff.
	b) Performance Reporting Summary	The Performance Reporting Summary was reviewed noting finance as the most complex component. An overview of the Portfolio Performance Report and FTE Summary was provided and an opportunity to balance the budget through expense reduction was discussed.
		The concerns highlighted under People & Culture were noted for ongoing monitoring. <b>ACTION</b> : Clarity to be sought from the CE, Department for Health & Wellbeing (DHW) regarding funding for pathology and radiology.

3.	FINANCE	
3.1	<ul> <li>Finance Update</li> <li>a) Minute to the CEO 2019-20 Service Agreement &amp; Budget Allocation</li> <li>b) 2019-20 Limestone Coast Local Health Network Service Agreement</li> <li>c) Letter from CE DHW to LCLHN re 2019-20 budget authorisation</li> </ul>	A summary of the first meeting of the Finance & Performance Committee was provided referencing the updated Service Level Agreement, the Savings Strategy as a standing agenda item on the committee agenda and the need to understand the complexities of the reporting. A summary of the financial performance of the LHN was provided. Additional funding for Aboriginal & Torres Strait Island identifiers was noted and the Road Map for Action – SA Aboriginal Chronic Disease Consortium was referenced. The letter from the CE, Department for Health & Wellbeing was noted. <b>ACTION</b> : Concerns relating to the Service Level Agreement are to be summarised and forwarded to the CE, Department for Health & Wellbeing (DHW).
4.	ENGAGEMENT STRATEGIES	
4.1	Engagement Strategy Update	An update from the Engagement Strategy Development Working Group was provided noting a workshop on 7 November 2019 for the Clinician & Staff Engagement Strategy. An overview of the process to-date was provided including the frequency of meetings, an opportunity to expand and develop the existing engagement structures and the work required to support consultation readiness. Existing engagement strategies for Townsville and the Women's & Children's Hospital were referenced along with the positive outcomes of the Aboriginal Health Community Forum. The legislative requirements for the LHN, enabling structures and the expected outcomes and responsibilities were also discussed along with the completion date as outlined in the Terms of Reference of March 2020. <b>ACTION</b> : The flexibility in managing community engagement within the Service Level Agreement is to be confirmed.
6.	MATTERS FOR APPROVAL	
6.1	Community Paramedic Briefing a) Briefing Note Community Paramedic program	The Community Paramedic Briefing was reviewed following initial presentation to the Governing Board regarding the funding request for the Community Paramedic Program on 30 September 2019.

b)       SA Primary Health Network Final Report       The program was discussed as being a possibility for other areas of the LHN.         c)       Letter from the Minister       The program was discussed as being a possibility for other areas of the LHN.         d)       Letter from Acting Chief Executive, SA Ambulance Service       The program was discussed as being a possibility for other areas of the LHN.         6.2       Mount Gambier Health Advisory Council Branding       Mount Gambier Health Advisory Council Branding       The briefing for the Mount Gambier Health Advisory Council (MGHAC) Branding was discussed including the history of the branding and the decision to await the transition to a Local Health Network (PHN).         7.1       Strategic Planning – Next Steps       The strategic planning discussion during the meeting of the Governing Board on 30 September was revisited and a meeting with the Manager, Strategy & Innovation, Rural Support Service, with the Soard Chair specific to strategic planning for the LHN were solution of the LHN was confirmed.         8.       OTHER BUSINESS       Esponding to feedback       Responding to feedback from consumers and staff was discussed. It was noted that this will be informed by the Rural Health Workforce Strategy (RHWS) and local engagement strategies.         8.2       Rural Health Workforce Strategy       The Rural Health Workforce Strategy (RHWS) consultations and the development and implementation of a multi-disciplinary strategy.			
c)       Letter from the Minister         d)       Letter from Acting Chief Executive, SA Ambulance Service         6.2       Mount Gambier Health Advisory Council Branding       The briefing for the Mount Gambier Health Advisory Council (MGHAC) Branding was discussed including the history of the branding and the decision to await the transition to a Local Health Network (PHN).         6.2       Mount Gambier Health Advisory Council Branding       The briefing for the Mount Gambier Health Advisory Council (MGHAC) Branding was discussed including the history of the branding and the decision to await the transition to a Local Health Network and the implementation of the LHN Governing Board before being reviewed.         7.       STRATEGIC PLANNING         7.1       Strategic Planning – Next Steps         8.1       OTHER BUSINESS         8.1       Responding to feedback         8.1       Responding to feedback         8.2       Rural Health Workforce Strategy		b) SA Primary Health Network Final	The program was discussed as being a possibility for other areas of the LHN.
d)       Letter from Acting Chief Executive, SA Ambulance Service       be considered following the outcomes of the proposed review funded by the Primary Health Network (PHN).         6.2       Mount Gambier Health Advisory Council Branding       The briefing for the Mount Gambier Health Advisory Council (MGHAC) Branding was discussed including the history of the branding and the decision to await the transition to a Local Health Network and the implementation of the LHN Governing Board before being reviewed.         7.       STRATEGIC PLANNING         7.1       Strategic Planning – Next Steps         7.1       Strategic Planning – Next Steps         8.1       OTHER BUSINESS         8.1       Responding to feedback         8.1       Responding to feedback         8.2       Rural Health Workforce Strategy         8.2       Rural Health Workforce Strategy			
6.2       Mount Gambler Health Advisory Council       discussed including the history of the branding and the decision to await the transition to a Local Health Network and the implementation of the LHN Governing Board before being reviewed.         6.2       discussed including the history of the branding and the decision to await the transition to a Local Health Network and the implementation of the LHN Governing Board before being reviewed.         7.       STRATEGIC PLANNING         7.1       Strategic Planning – Next Steps         7.1       Strategic Planning – Next Steps         7.1       Strategic Planning – Next Steps         8.       OTHER BUSINESS         8.1       Responding to feedback         8.2       Rural Health Workforce Strategy         8.2       Rural Health Workforce Strategy		d) Letter from Acting Chief Executive, SA	be considered following the outcomes of the proposed review funded by the Primary
as an interim measure and connection to the site. This is to be revisited when the brand identity for the Local Health Network is designed which will create an opportunity for themed variations for Health Advisory Councils.         7.       STRATEGIC PLANNING         7.1       Strategic Planning – Next Steps       The strategic planning discussion during the meeting of the Governing Board on 30 September was revisited and a meeting with the Manager, Strategy & Innovation, Rural Support Service, with the Board Chair specific to strategic planning for the LHN was confirmed.         A discussion was held relating to the vision of the LHN, the strategic objectives and alignment to the service priorities and strategic deliverables as outlined in the Service Level Agreement (SLA).         8.       OTHER BUSINESS         8.1       Responding to feedback         8.2       Rural Health Workforce Strategy         8.2       Rural Health Workforce Strategy         8.2       The Rural Health Workforce Strategy	6.2		discussed including the history of the branding and the decision to await the transition to a Local Health Network and the implementation of the LHN Governing Board before
7.1       Strategic Planning – Next Steps       The strategic planning discussion during the meeting of the Governing Board on 30 September was revisited and a meeting with the Manager, Strategy & Innovation, Rural Support Service, with the Board Chair specific to strategic planning for the LHN was confirmed.         A discussion was held relating to the vision of the LHN, the strategic objectives and alignment to the service priorities and strategic deliverables as outlined in the Service Level Agreement (SLA).         8.       OTHER BUSINESS         8.1       Responding to feedback         8.2       Rural Health Workforce Strategy         The Rural Health Workforce Strategy       The Rural Health Workforce Strategy (RHWS) was discussed and the opportunity to look at other LHNs, how they have managed similar issues and the development and implementation of a multi-disciplinary strategy.			as an interim measure and connection to the site. This is to be revisited when the brand identity for the Local Health Network is designed which will create an opportunity for
September was revisited and a meeting with the Manager, Strategy & Innovation, Rural Support Service, with the Board Chair specific to strategic planning for the LHN was confirmed. A discussion was held relating to the vision of the LHN, the strategic objectives and alignment to the service priorities and strategic deliverables as outlined in the Service Level Agreement (SLA).8.OTHER BUSINESS8.1Responding to feedback8.2Responding to feedback8.2Rural Health Workforce Strategy8.2The Rural Health Workforce Strategy8.2The Rural Health Workforce Strategy	7.	STRATEGIC PLANNING	
alignment to the service priorities and strategic deliverables as outlined in the Service Level Agreement (SLA).         8.       OTHER BUSINESS         8.1       Responding to feedback         Responding to feedback       Responding to feedback from consumers and staff was discussed. It was noted that this will be informed by the Rural Health Workforce Strategy (RHWS) and local engagement strategies.         8.2       Rural Health Workforce Strategy         The Rural Health Workforce Strategy (RHWS) was discussed and the opportunity to look at other LHNs, how they have managed similar issues and the development and implementation of a multi-disciplinary strategy.	7.1	Strategic Planning – Next Steps	September was revisited and a meeting with the Manager, Strategy & Innovation, Rural Support Service, with the Board Chair specific to strategic planning for the LHN was
8.1       Responding to feedback       Responding to feedback from consumers and staff was discussed. It was noted that this will be informed by the Rural Health Workforce Strategy (RHWS) and local engagement strategies.         8.2       Rural Health Workforce Strategy       The Rural Health Workforce Strategy (RHWS) was discussed and the opportunity to look at other LHNs, how they have managed similar issues and the development and implementation of a multi-disciplinary strategy.			alignment to the service priorities and strategic deliverables as outlined in the Service
Notice and the openancy to recorded and the openancy to recorded and the openancy to recorded and the openancy of the openancy	8.	OTHER BUSINESS	
look at other LHNs, how they have managed similar issues and the development and implementation of a multi-disciplinary strategy.	8.1	Responding to feedback	will be informed by the Rural Health Workforce Strategy (RHWS) and local engagement
ACTION: The link to the Rural Health Workforce Strategy (RHWS) consultations and	8.2	Rural Health Workforce Strategy	look at other LHNs, how they have managed similar issues and the development and
			ACTION: The link to the Rural Health Workforce Strategy (RHWS) consultations and

		Workforce Plan to be sent to the Governing Board.
		<b>ACTION</b> : The RHWS is to be added as an agenda item for the Governing Board meeting 25 November
8.3	Keith Private Hospital	An update on the support being provided to the Keith Private Hospital Board was provided noting new Board members, the exploration of the report provided by AsiaAustralis and the opportunity for contemporary healthcare solutions.
8.4	Rural Support Service (RSS)	The transition and support of the Rural Support Service (RSS) was discussed.
		<b>ACTION</b> : Agendas and meeting minutes from the Management Oversight Committee (MOC) to be provided to the Governing Board for information.
8.5	Independent Commission Against Corruption (ICAC)	The Independent Commission Against Corruption (ICAC) was discussed along with the need to be vigilant and understand obligations.
8.6	General Update	Confirmation provided that GK will meet with the Minister on 20 November 2019 in Adelaide.
		ACTION: 'Other Business' to be added as an agenda item on future agendas
9.	MATTERS FOR NOTING	
9.1	Minute to the CEO – Authority to process high value requisitions/payments relating to approved contracts	The Minute to the CEO regarding the authority to process high value requisitions/payments relating to approved contracts was noted.
9.2	Governing Board Briefing – Safety & Security Processes	The Governing Board Briefing relating to Safety & Security processes was discussed along with the incidence of 'Code Blacks' across the region.
		<b>ACTION</b> : The Governing Board Briefing relating to Safety and Security processes is to be revised to include all sites throughout the LHN and provide a State comparison.
9.3	Governing Board Briefing – Locum Medical Services Panel	The Governing Board Briefing relating to the Locum Medical Services Panel was noted and the exemption process was confirmed.
		<b>ACTION</b> : The impacts on Country LHNs relating to the Locum Medical Services Panel to be summarised and provided to the CE, Department for Health & Wellbeing (DHW).

9.4	Governing Board Briefing – Mount Gambier Private Hospital	The Governing Board Briefing relating to the Mount Gambier Private Hospital, the upcoming first meeting of the working group and proposed agenda items were discussed
		<b>ACTION</b> : The agenda for the first meeting of the Mount Gambier Private Hospital Working Group is to be developed.
9.5	Governing Board Briefing – New Reporting Requirements for Late Payment Interest	The Governing Board Briefing relating to the new reporting requirements for Late Payment Interest (LPI) was noted. Confirmation provided that this was considered and discussed at the Finance & Performance Committee meeting.
9.6	Governing Board Briefing – Virtual Clinical Care, Telehealth & GP Road Show	The Governing Board Briefing relating to Virtual Clinical Care, Telehealth and the GP Road Show was noted.
9.7	Letter to Mount Gambier Private Hospital CEO from Governing Board Chair	The letter to the Mount Gambier Private Hospital CEO from the Governing Board Chair regarding the formation of a working group was noted.
9.8	Finance & Performance Committee Agenda	The Finance & Performance Committee Agenda was noted. Confirmation was provided that the committee will meet monthly initially.
9.9	Draft Risk Management & Audit Committee Minutes	The draft Risk Management & Audit Committee (RMAC) minutes were noted. Confirmation was provided that GB will attend a briefing by the Auditor-General with all RMAC Chairs on 15 November in Adelaide.
9.10	Draft Expression of Interest – External (Independent) Member of the Risk Management & Audit Committee (RMAC)	The draft Expression of Interest for the External (Independent) Member of the Risk Management & Audit Committee (RMAC) was noted.
9.11	Key Performance Indicator (KPI) Summary	The Key Performance Indicator (KPI) Summary was noted.
		<b>ACTION</b> : The Key Performance Indicator (KPI) Summary is to be form part of the CEO Report and follow the Performance Reporting Summary.
9.12	Revised List of Outstanding Capital Works	The revised list of Outstanding Capital Works was discussed along with the \$140m sustainability funding for fire safety priorities. The Australian Institute of Company Directors (AICD) timeline was referenced along with the opportunity to link issues and capture inadequacies under the DHW and LHN roles and responsibilities outlined in the Service Level Agreement (SLA).

		<ul> <li>ACTION: The revised list of Outstanding Capital Works is to be prioritised to determine the order of works to be completed including priority of funding and level of risk.</li> <li>ACTION: Link issues, establish baseline and possible solutions for Outstanding Capital Works under each heading within the Service Level Agreement.</li> </ul>
10.	SUMMARY AND CLOSE	
10.1	Next Meeting & location	Monday 25 November 2019, Mount Gambier & Districts Health Service
10.2	Meeting Close	3:38 PM