



Yorke and Northern Local Health Network

Governing Board Strategic Priorities 2019 - 2020



Government
of South Australia

Health
Yorke and Northern
Local Health Network

Introduction

The Yorke and Northern Local Health Network (YNLHN) Governing Board, (the Board) is accountable to the Minister for Health and Wellbeing for the oversight of the delivery of local health services within the geographic area, in accordance with the service agreement negotiated between the local health network (LHN) and the Department for Health and Wellbeing.

The governing boards operate within a government context, as one part of the broader South Australian public health system. Boards are subject to the direction of the Minister for Health and Wellbeing. The Chief Executive of the Department for Health and Wellbeing may set policies or directions with which boards are required to comply with as part of their functions. The YNLHN Governing Board is responsible for the overall governance and oversight for local health service delivery, including governance of performance and budget achievement, clinical governance, safety and quality, risk management and achievement of the Board functions and responsibilities.

The Board has four functions:

- > Leadership
- > Performance
- > Compliance
- > Advocacy

The Board will engage with the community, consumers, clinicians, local service providers and other government and non-government agencies to ensure the provision of safe, high quality services, which are reflective of local needs and priorities, and provided within available resources.

In line with the implementation of the amendments to the *Health Care Act 2008*, the YNLHN Governing Board, was established on 1 July 2019. A planning activity was conducted at the first official Governing Board meeting on 9 July 2019 to assist with the identification of key priorities. In line with the requirements of the *Health Care (Governance) Amendment Act 2018*, the Board is required to develop a strategic plan. Until this process commences in early 2020, the Board agrees to align its key priority strategies with the strategic directions previously identified in the Country Health SA LHN Strategic Plan 2015-2020. These strategies provide a launch position to support priority setting and decision making in relation to the delivery of services in YNLHN.

YNLHN consists of sixteen health services located in Balaklava; Booleroo Centre; Burra; Crystal Brook; Clare; Jamestown; Laura; Maitland; Orroroo; Peterborough; Port Broughton; Port Pirie; Riverton; Snowtown; Wallaroo and Yorketown. Health centres are also located at Gladstone and Minlaton. The three larger sites, Port Pirie, Clare and Wallaroo are Casemix Funded Units, with the remaining thirteen being Grant Funded Units. Birthing services are provided at five sites: Port Pirie, Clare, Wallaroo, Crystal Brook and Jamestown.

YNLHN also operates eight Residential Aged Care Facilities in Balaklava (Ira Parker Nursing Home); Clare (Kara House); Jamestown (Symonds Wing); Port Pirie (Hammill House); Minlaton (Melaleuca Court); Orroroo (Orroroo Community Home); Peterborough (Nalya Lodge) and Riverton (Wakefield Aged Care Service).

YNLHN community health services (Country Health Connect) offer a wide range of community, in-home and residential aged care, early childhood and disability support services across the LHN to enable people to stay well, active and independent.

Demographic snapshot

Based on 2017 Estimated Resident Population data, the YNLHN catchment has a population of 75,305.

- > 17% of the population are aged under 15 years
- > 10% are aged between 15 - 24 years
- > 48% are aged between 25 - 64 years
- > 25.0% are aged 65+ years.

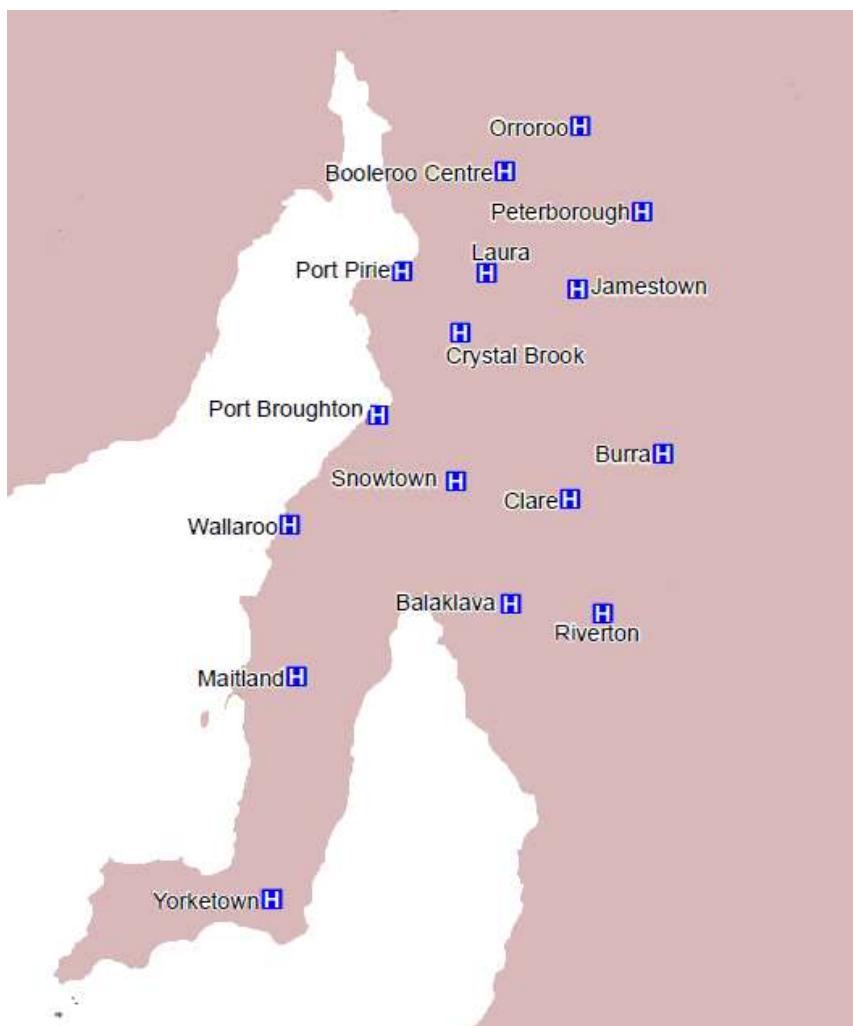
The Yorketown catchment has the oldest population in the region with 32.4% aged 65+ years, and 21.2% aged under 25 years.

The Maitland catchment has a higher proportion of older residents with 32.0% aged 65+ years.

Compared to the rest of the YNLHN, the Wallaroo, Booleroo Centre and Orroroo catchments have higher proportions of people aged 65+ years:

- > Wallaroo - 27.3%
- > Booleroo Centre and Orroroo - 27.1%

The highest projected population changes to 2026 are in the catchment areas of Wallaroo (5.3%) and Port Broughton (5.0%).



Strategic priorities

Person centred

Build innovative and high performing health services

- > Develop a service planning schedule for the remainder of the health units in YNLHN and consider additional support resources required to complete the process by December 2020.
- > Commence the development of a strategic planning process for YNLHN beyond 2020.
- > Establish a process to review the delivery and sustainability of aged care services across YNLHN.
- > Consider a process for reviewing and developing sustainable medical models for YNLHN.

Performance

Pursue excellence in all that we do

- > Ensure the safety and quality of care for patients/consumers through the development, implementation and monitoring of an integrated governance framework.
- > Ensure all YNLHN sites work towards meeting budget parameters and performance measures.

People

Create a vibrant, values based place to work and learn

- > Ensure succession plans are in place for the critical roles, including the Chief Executive Officer and Board Chair.
- > Consider options for future workforce planning across the LHN, in partnership with the YNLHN People and Culture directorate.
- > Undertake an assessment of the current culture across YNLHN.
- > Consider ways to engage staff and create a culture that ‘champions consumer and stakeholder best practice to ensure consumers are at the centre of planning and service redesign and redevelopment’.

Partnerships

Harness the power of partnerships to improve the effectiveness of services

- > Commence the development of a clinical engagement strategy.
- > Commence the development of a consumer and community engagement strategy, engaging and utilising the knowledge and networks of the members of the Health Advisory Councils in the LHN.
- > Identify potential partners that support access to health and health related services, and map ways for them to be engaged.

Populations

Elevate and enhance the level of health in our communities

- > Develop and implement a process to ensure that hospital resources are applied equitably to meet the identified needs of the community served.
- > Identify and work with potential partners to ensure the YNLHN is involved with, and is an active participant in, the planning of future health and health related services designed to meet demographic shifts and regional developments. (e.g. the Primary Health Network; local government; regional development boards; Department for Planning, Transport and Infrastructure).
- > Develop and implement a process that ensures concepts, ideas and innovation are considered through a structured process that is based on the best benefit to identified consumer need.

For more information

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