

OFFICIAL

		<p>An update was provided in relation to action items, including the development of a savings strategy to reduce the unfavourable End of Year position currently forecast, with discussion held regarding options to address the impacts of increased activity above commissioned levels, and the costs associated with increased Length of Stay (LoS). It was noted that the inability to access respite and aged care beds often extended time spent in hospital for older patients.</p> <p>RESOLUTION</p> <p>The Governing Board (the Board) requested a savings strategy to be finalised as a priority, and to be available for out of session endorsement by the Board prior to the February meeting.</p>
3.	BOARD CHAIR REPORT	
3.1	Report from Grant King, Board Chair	<p>GK provided an update in relation to an upcoming meeting during February with the Minister for Health & Wellbeing (MHW), Troy Bell MP, Tony Pasin MP and Paul Fenton, CEO ICON Cancer Centres, to discuss a proposed radiation treatment center in the region.</p> <p>Acknowledgement was provided for the recent official opening of the Zander Function Room at Sheoak Lodge aged care site in Millicent, noting the significant work undertaken by the team at Millicent and the anticipated benefits for residents and their family members.</p>
4.	LIMESTONE COAST LHN REPORTS	
4.1	CEO Report a) General update	<p>The CEO Report – General Update was noted.</p> <p>Discussion was held in relation to key topics from the report, including:</p> <ul style="list-style-type: none"> • Recent staffing changes within the Country SA Primary Health Network (CSAPHN) slowing progression of discussions regarding a proposed after-hours urgent care service in the region. • Confirmation of dedicated resources being recruited to oversee significant current and upcoming projects for the LCLHN, including a project management role, as well as a clinical lead to oversee components such as the development of new Models of Care (MoC).
	b) Performance Reporting Summary November 2022	<p>The Chief Finance Officer (CFO) provided a summary of key points from the November 2022 Finance Report, including the End of Year (EOY) projected result for Net Cost of Service (excluding revaluations) reported \$10m unfavourable to budget, with the potential for an additional \$1.0m of expenses relating to a contribution towards funding the Royal Flying Doctor Service (RFDS).</p> <p>An update was provided regarding the development of a savings strategy for the LCLHN, including the need to balance financial and clinical impacts of each potential savings measure, and the need to ensure all opportunities for improved efficiencies within clinical and corporate areas are considered.</p> <p>The need to continue to highlight the cost impacts for the LCLHN as a result of receiving a reduced rate of the National Efficient Price (NEP) for commissioned activity was discussed.</p>
	c) Key Performance Indicator (KPI) Summary November 2022	<p>The Key Performance Indicator (KPI) Summary November 2022 was noted, and key topics from the report were discussed, including:</p>

OFFICIAL

- Reduced rates of emergency presentations to the Kingston Soldier's Memorial Hospital (KSMH) indicative of the success of the Community Paramedic Program in the region.
- Work progressing with the South Australian Ambulance Service (SAAS) to recruit to vacant positions within the Community Paramedic Programs at both Kingston/Robe and Keith, and options being explored to establish a career pathway for Intensive Care Paramedics.
- Service Planning activities and the need to continue to explore interdisciplinary approaches that consider and support the unique needs and health profile of the local community.
- Improved vacancy rates relating to nursing positions at the Mount Gambier & Districts Health Service (MGDHS) and ongoing monitoring of staffing establishments.

RESOLUTION

The Governing Board expressed a desire for further refinements to the People & Culture report to reflect strategies implemented to monitor, understand and improve staff wellbeing and the level of workplace satisfaction.

5. KINGSTON SOLDIERS' MEMORIAL HOSPITAL

<p>5.1</p>	<p>Site Update: Kingston Soldiers' Memorial Hospital</p>	<p>Kylie Campbell (KC), Executive Officer / Director of Nursing & Midwifery - Kingston, provided an update relating to the Kingston Soldiers' Memorial Hospital (KSMH) and key topics were discussed, including:</p> <ul style="list-style-type: none"> • A summary of a recent meeting held on site with representatives from the LCLHN and the Kingston/Robe Health Advisory Council (HAC) to discuss current and future projects that are a priority for the HAC, as well as identifying opportunities for collaboration. • Delays experienced with the bathroom upgrade project, to build 16 ensuite bathrooms for aged care rooms, relating to the timeline for the tender process, and further challenges anticipated with securing local tradespeople and suppliers. • Access to General Practitioner (GP) services, both at the hospital and in the community, and the underpinning support provided by the Community Paramedic Program in reducing Emergency Department (ED) presentations, improving early discharge rates and increasing the number of outpatient services provided for consumers who are able to receive care at home. • The ratio of junior nursing workforce, and the pressures for the more experienced staff to provide additional support to first year Registered Nurses (RNs), and to be available for shifts where only one RN is rostered on site. • Utilisation of the South Australian Virtual Emergency Service (SAVES), proving a direct link to access GP services and support after hours. • Consideration for an Upper South East approach to Service Planning for the Kingston and Bordertown sites, and potentially for Keith if the proposed transition into the public system is to progress.
------------	--	---

		<ul style="list-style-type: none"> • A recent review of the Elanora Wing and Lighthouse Lodge, during a visit to site by a Commonwealth aged care representative, reiterating gaps to be addressed to future proof the aged care infrastructure on site. <p>A discussion was held regarding the long term vision for Aged Care with the LCLHN, and the need for in depth consideration and planning for the future of Aged Care services at all sites across the region. Additionally, the potential for Kingston to be developed as a fit-for-purpose hub site to service the ageing population in both the Kingston and surrounding communities was discussed.</p> <p>NB extended thanks to KC on behalf of the Executive Leadership group for her calm influence and effective leadership since commencement in the role of EO/DONM at the Kingston site.</p> <p>RESOLUTION</p> <p>The Governing Board resolved to develop a long term strategic plan for the LCLHNs Aged Care services, to guide investment in maintenance works, existing site upgrades and investment in innovative infrastructure and services that support best practice models for care.</p>
<p>6. TOPIC OF THE MONTH</p>		
<p>6.1</p>	<p>LCLHN Aged Care Services</p>	<p>The report regarding LCLHN Aged Care Services was noted.</p> <p>An update was provided in relation to the receipt of a preliminary report from the Aged Care Quality & Safety Commission (ACQSC), following a recent site visit to Moreton Bay House in Naracoorte by surveyors in late January 2023, with considerable improvements made since the prior visit in May 2022.</p> <p>Acknowledgement was provided for the significant work undertaken by the team at Naracoorte in recent months to embed the improvement works including the local workforce, the Nurse Advisor who had been engaged for a term period and is still providing support with the rollout of RIAM risk monitoring software, and by members of the Quality, Risk & Safety team who had been redeployed to the site for several months.</p> <p>Additionally, an update was provided in relation to the successful introduction of key roles including the LCLHN Aged Care Lead, to provide regional oversight and standardisation of procedures across all aged care sites, and a Roster Clerk for the Naracoorte site to alleviate administrative burden for the Nurse Unit Managers (NUMs).</p> <p>Further discussion was held in relation to key topics from the report, including historical funds relating to Residential Aged Care (RAC) sites, and ongoing education for clinicians relating to challenging behaviours, dementia, delirium, and depression.</p> <p>RESOLUTION</p> <p>The Governing Board resolved to continue strategic planning for the future of Aged Care Services across the region, and to ensure ongoing service provision is aligned to the current standards. The Governing Board requested a report to be prepared detailing priority maintenance works that are required for each RAC site with consideration for current and future risks.</p>
<p>7. STRATEGIC DISCUSSION</p>		

OFFICIAL

7.1	LCLHN Election Commitments & Project Planning Implementation	<p>An overview was provided in relation to work progressing with project planning and implementation activities for upcoming projects, including those relating to the State Government's Election Commitments and investment in healthcare services across the region.</p> <p>A discussion was held in relation key considerations for each of the following projects:</p> <ul style="list-style-type: none"> • Upgrades to the Naracoorte Health Service (NHS), including the recent replacement of the generator, and planning in progress for future works including the replacement of the lift. • Upgrades at the Mount Gambier & Districts Health Service (MGDHS), with plans to construct a short stay unit collocated with the ED, plans for drug & alcohol rehabilitation beds and additional mental health beds, and plans to construct an Integrated Cancer Consult Suite. • The Country Health Connect (CHC) rebuild in Bordertown, to provide a purpose-built space for the delivery of allied health services.
7.2	Regional Cancer Treatment Centres	<p>A discussion was held in relation to cancer treatment services in the region, as well as various options being considered to improve access to services for consumers into the future.</p> <p>The LCLHNs vision for a holistic approach to cancer care that includes wraparound support for patients receiving treatment and their families/support networks was discussed and the need for a regional approach to service planning was highlighted, including the need to consider the broad range of healthcare needs represented within the community profile and a commitment to ensure equitable access to services for all consumers.</p> <p>RESOLUTION</p> <p>The Governing Board resolved to investigate the viability of all potential cancer treatment options available for consideration. A summary, detailing data relating to health profiles of the community, service need forecasts, as well as projected costing of the various options, was requested to support and inform discussions and decisions regarding the future of cancer treatment services for the Limestone Coast region.</p>
<p>8. MATTERS FOR APPROVAL</p>		
8.1	Ministerial Briefing – Funding Allocation for Capital Works	<p>A discussion was held in relation to key issues highlighted in the proposed report prepared for the MWH in relation to Funding Allocation for Capital Works.</p> <p>RESOLUTION</p> <p>The Governing Board requested for further refinements to be made to the report regarding Funding Allocation for Capital Works, and for the inclusion of a list of priority works assessed in order of current and potential risk.</p>
<p>9. MATTERS FOR NOTING</p>		
9.1	LCLHN Payment Performance Report November and December 2022	<p>The LCLHN Payment Performance Report November and December 2022 were noted.</p>

OFFICIAL

9.2	LCLHN Late Payments of Interest (LPI) November and December 2022	The LCLHN Late Payments of Interest (LPI) report November and December 2022 were noted.
9.3	Finance & Performance Committee Minutes 28 November 2022	The Finance & Performance Committee Minutes 28 November 2022 were noted.
9.4	Audit & Risk Committee Minutes 28 November 2022	The Audit & Risk Committee Minutes 28 November 2022 were noted.
9.5	Clinical Governance Committee Agenda 30 January 2023	<p>The Clinical Governance Committee Agenda 30 January 2023 was noted.</p> <p>An update was provided in relation to key topics discussed during the meeting of the Clinical Governance Committee (the Committee) held 30 January 2023, including:</p> <ul style="list-style-type: none"> • A summary of the presentation provided by A/Professor Matthias Wichmann in relation to General Surgery at the LCLHN, providing assurance that scope of practice and audit processes are supporting quality service provision. • The current role of the Rural Support Service (RSS) in supporting the LCLHN with administrative components relating to credentialing requirements, and persistent delays outside of agreed timeframes being experienced, with a recommendation made by the Committee for the LCLHN to undertake this work. • Acknowledgement provided for considerable improvements made at Moreton Bay House Naracoorte in recent months, evident by the positive feedback received following the recent visit to site by the ACSQC.
9.6	Engagement Strategy Oversight Committee Agenda 31 January 2023	The Engagement Strategy Oversight Committee Agenda 31 January 2023 was noted.
9.6	RSS Governance Committee Minutes 26 October 2022	The RSS Governance Committee Minutes 26 October 2022 were noted.
9.7	Board Briefing: Keith & District Hospital Transition Update	The Board Briefing: Keith & District Hospital Transition Update was noted.
9.8	Correspondence: Central Adelaide Local Health Network Evaluation	<p>Correspondence: Central Adelaide Local Health Network (CALHN) Evaluation was noted.</p> <p>An overview was provided in relation to work progressing with the LCLHN People & Culture team to incorporate recommendations from the CALHN evaluation process into the LCLHN complaints management framework.</p> <p>RESOLUTION</p> <p>The Governing Board resolved to ensure that the staff wellbeing and workplace satisfaction remain a priority for the LCLHN, and requested correspondence be prepared for the Minister for Health and Wellbeing, to provide feedback following the review of the CALHN evaluation report, as well as an update regarding progress made with monitoring and implementing improvements.</p>

OFFICIAL

9.9	Correspondence: Independent Review of WA Health System Governance	Correspondence: Independent Review of WA Health System Governance was noted. Recommendations from the report and considerations for SA Health agencies, and for the role of the Department for Health & Wellbeing as a system leader, were discussed. A discussion was held regarding the importance for the LCLHN to continue working through recommendations received in 2022 following the Independent Review of the Health Care Act 2008, undertaken by Fran Thorn.
10. OTHER BUSINESS		
10.1	Any other business	A discussion was held regarding the health system on a local, state and national level, including: <ul style="list-style-type: none"> • The ongoing challenges faced by consumers regarding access to GP appointments, and the resulting persistent pressure being placed on emergency departments. • Challenges faced by local GPs to maintain private clinics under the current Federal funding models, and the increased cost of services being passed on to consumers. • Potential factors contributing to challenges attracting GPs to work in regional areas. • Support for consideration to broaden the scope of practice for Nurse Practitioners and Allied Health Practitioners to reduce the current reliance on GPs across the system.
11. MEETING EVALUATION AND CLOSE		
11.1	Meeting Evaluation	GK sought an evaluation of the meeting from the membership, with acknowledgement provided regarding the benefit of increased time allocated to discuss strategic items and priorities.
11.2	Next Meeting & location	27 February 2023, Mount Gambier.
11.3	Meeting Close	4:05 pm

For more information

Limestone Coast Local Health Network

Governance and Planning

Email: Health.LCLHNGovernanceandPlanning@sa.gov.au

sahealth.sa.gov.au/limestonecoastlhn

 Follow us at: facebook.com/LimestoneCoastLHN

OFFICIAL

© Limestone Coast Local Health Network, Government of South Australia. All rights reserved.

